Fiscal Year Ending: 12/31/2024

Run Date: 11/04/2025 Status: CERTIFIED Certified Date: 03/28/2025

Governance Information (Authority-Related)

Question		Response	URL (if Applicable)
1.	Has the Authority prepared its annual report on operations and accomplishments for the reporting period as required by section 2800 of PAL?	Yes	https://www.niagaracountybusiness.com/file- library/category/nadc_annual_audit_reports
2.	As required by section 2800(9) of PAL, did the Authority prepare an assessment of the effectiveness of its internal controls?	Yes	https://www.niagaracountybusiness.com/file- library/category/nadc_annual_audit_reports
3.	Has the lead audit partner for the independent audit firm changed in the last five years in accordance with section 2802(4) of PAL?	Yes	N/A
4.	Does the independent auditor provide non-audit services to the Authority?	No	N/A
5.	Does the Authority have an organization chart?	Yes	https://www.niagaracountybusiness.com/file-library/category/nadc
6.	Are any Authority staff also employed by another government agency?	No	
7.	Has the Authority posted their mission statement to their website?	Yes	https://www.niagaracountybusiness.com/file-library/category/nadc
8.	Has the Authority's mission statement been revised and adopted during the reporting period?	No	N/A
9.	Attach the Authority's measurement report, as required by section 2824-a of PAL and provide the URL.		https://www.niagaracountybusiness.com/file- library/category/nadc_annual_audit_reports

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Governance Information (Board-Related)

Question	·	Response	URL (If Applicable)
1.	Has the Board established a Governance Committee in accordance with Section 2824(7) of PAL?	Yes	N/A
2.	Has the Board established an Audit Committee in accordance with Section 2824(4) of PAL?	Yes	N/A
3.	Has the Board established a Finance Committee in accordance with Section 2824(8) of PAL?	Yes	N/A
4.	Provide a URL link where a list of Board committees can be found (including the name of the committee and the date established):		https://www.niagaracountybusiness.com/file-library/category/policies_and_information
5.	Does the majority of the Board meet the independence requirements of Section 2825(2) of PAL?	Yes	N/A
6.	Provide a URL link to the minutes of the Board and committee meetings held during the covered fiscal year		https://www.niagaracountybusiness.com/file- library/category/meeting_minutes
7.	Has the Board adopted bylaws and made them available to Board members and staff?	Yes	https://www.niagaracountybusiness.com/file-library/category/nadc
8.	Has the Board adopted a code of ethics for Board members and staff?	Yes	https://www.niagaracountybusiness.com/file- library/category/niagara_area_development_corp_nadc_policies
9.	Does the Board review and monitor the Authority's implementation of financial and management controls?	Yes	N/A
10.	Does the Board execute direct oversight of the CEO and management in accordance with Section 2824(1) of PAL?	Yes	N/A
11.	Has the Board adopted policies for the following in accordance with Section 2824(1) of PAL?		
	Salary and Compensation	Yes	N/A
	Time and Attendance	Yes	N/A
	Whistleblower Protection	Yes	N/A
	Defense and Indemnification of Board Members	Yes	N/A
12.	Has the Board adopted a policy prohibiting the extension of credit to Board members and staff in accordance with Section 2824(5) of PAL?	No	N/A
13.	Are the Authority's Board members, officers, and staff required to submit financial disclosure forms in accordance with Section 2825(3) of PAL?	Yes	N/A
14.	Was a performance evaluation of the board completed?	Yes	N/A
15.	Was compensation paid by the Authority made in accordance with employee or union contracts?	No	N/A
16.	Has the board adopted a conditional/additional compensation policy governing all employees?	Yes	https://www.niagaracountybusiness.com/file- library/category/niagara_area_development_corp_nadc_policies

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Board of Directors Listing

Name	Berube, Mark D	Nominated By	Other
Chair of the Board	No	Appointed By	Other
If yes, Chair Designated by		Confirmed by Senate?	N/A
Term Start Date	8/3/2023	Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?	Yes
Term Expiration Date	Pleasure of Authority	Complied with Training Requirement of Section 2824?	Yes
Title		Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?	No
Has the Board Member Appointed a Designee?		Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?	No
Designee Name		Ex-Officio	

Name	Fekete, William	Nominated By	Other
Chair of the Board	No	Appointed By	Other
If yes, Chair Designated by		Confirmed by Senate?	N/A
Term Start Date	9/20/2023	Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?	Yes
Term Expiration Date	Pleasure of Authority	Complied with Training Requirement of Section 2824?	Yes
Title		Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?	No
Has the Board Member Appointed a Designee?		Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?	No
Designee Name		Ex-Officio	

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Name	Krempa, Jason	Nominated By	Other
Chair of the Board	No	Appointed By	Other
If yes, Chair Designated by		Confirmed by Senate?	N/A
Term Start Date	2/18/2020	Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?	Yes
Term Expiration Date	Pleasure of Authority	Complied with Training Requirement of Section 2824?	Yes
Title		Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?	No
Has the Board Member Appointed a Designee?		Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?	No
Designee Name		Ex-Officio	

Name	Mahoney, Ryan J	Nominated By	Other
Chair of the Board	No	Appointed By	Other
If yes, Chair Designated by		Confirmed by Senate?	N/A
Term Start Date	8/3/2023	Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?	Yes
Term Expiration Date	Pleasure of Authority	Complied with Training Requirement of Section 2824?	Yes
Title		Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?	No
Has the Board Member Appointed a Designee?		Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?	No
Designee Name		Ex-Officio	

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Name	Masse, David J	Nominated By	Other
Chair of the Board	No	Appointed By	Other
If yes, Chair Designated by		Confirmed by Senate?	N/A
Term Start Date	8/3/2023	Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?	Yes
Term Expiration Date	Pleasure of Authority	Complied with Training Requirement of Section 2824?	Yes
Title		Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?	No
Has the Board Member Appointed a Designee?		Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?	No
Designee Name		Ex-Officio	

Name	McCaffrey, Anne E	Nominated By	Other
Chair of the Board	No	Appointed By	Other
If yes, Chair Designated by		Confirmed by Senate?	N/A
Term Start Date	8/3/2023	Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?	Yes
Term Expiration Date	Pleasure of Authority	Complied with Training Requirement of Section 2824?	Yes
Title		Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?	No
Has the Board Member Appointed a Designee?		Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?	No
Designee Name		Ex-Officio	

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Name	Onesi, Mark A	Nominated By	Other
Chair of the Board	Yes	Appointed By	Other
If yes, Chair Designated by	Elected by Board	Confirmed by Senate?	N/A
Term Start Date	1/6/2010	Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?	Yes
Term Expiration Date	Pleasure of Authority	Complied with Training Requirement of Section 2824?	Yes
Title		Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?	No
Has the Board Member Appointed a Designee?		Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?	No
Designee Name		Ex-Officio	

Name	Ross, William L	Nominated By	Other
Chair of the Board	No	Appointed By	Other
If yes, Chair Designated by		Confirmed by Senate?	N/A
Term Start Date	1/6/2016	Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?	Yes
Term Expiration Date	Pleasure of Authority	Complied with Training Requirement of Section 2824?	Yes
Title		Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?	No
Has the Board Member Appointed a Designee?		Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?	No
Designee Name		Ex-Officio	

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Name	Scott, Clifford	Nominated By	Other
Chair of the Board	No	Appointed By	Other
If yes, Chair Designated by		Confirmed by Senate?	N/A
Term Start Date	1/21/2020	Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?	Yes
Term Expiration Date	Pleasure of Authority	Complied with Training Requirement of Section 2824?	Yes
Title		Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?	No
Has the Board Member Appointed a Designee?		Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?	No
Designee Name		Ex-Officio	

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Staff Listing

Name	Title	Group	Department/	Union	Bargaining	Full Time/	Exempt	Base	Actual	Overtime	Performance Extra Pay	Other	Total	Individual	If yes, Is
			Subsidiary	Name	Unit	Part Time		Annualized	salary paid	paid by	Bonus	Compensati	Compensat	also paid by	the
								Salary	to the	Authority		on/Allowanc	ion paid	another	payment
									Individual			es/Adjustme	by	entity to	made by a
												nts	Authority	perform the	State or
														work of the	local
														Authority	governme
														_	nt

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Benefit Information

During the fiscal year, did the Authority continue to pay for any of the above mentioned benefits for former staff or individuals affiliated	No
With the Authority after those individuals left the Authority?	

Board Members

Name	Title	Severance Package	Payment for Unused Leave	Club Member- ships	Use of Corporate Credit Cards	Personal Loans	Auto	Transportation	Housing Allowance	Spousal / Dependent Life Insurance	Tuition Assistance	Multi-Year Employment	None of these Benefits	Other
Berube, Mark D	Board of Directors												Х	
Fekete, William	Board of Directors												Х	
Krempa, Jason	Board of Directors												Х	
Mahoney, Ryan J	Board of Directors												Х	
Masse, David J	Board of Directors												Х	
McCaffrey, Anne E	Board of Directors												Х	
Onesi, Mark A	Board of Directors												Х	
Ross, William L	Board of Directors												Х	
Scott, Clifford	Board of Directors												Х	

Staff

Name	Title	Severance	Payment	Club	Use of	Personal	Auto	Transportation	Housing	Spousal /	Tuition	Multi-Year	None of	Other
					_	l _								
		Package	for	Member-	Corporate	Loans			Allowance	Dependent	Assistance	Employment	these	
			Unused	ships	Credit					Life			Benefits	
			Leave		Cards					Insurance				

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Subsidiary/Component Unit Verification

Is the list of subsidiaries, as assembled by the Office of the State	Yes		
Are there other subsidiaries or component units of the Authority Authority and not independently filing reports in PARIS?	No		
Name of Subsidiary/Component Unit	Status		
Request Subsidiary/Component Unit Change			
Name of Subsidiary/Component Unit	Status	Requested C	Changes
Request Add Subsidiaries/Component Units			
Name of Subsidiary/Component Unit	Estab	lishment Date	Purpose of Subsidiary/Component Unit
Request Delete Subsidiaries/Component Units			
Name of Subsidiary/Component Unit	Termination Date	Reason for Tern	nination Proof of Termination Document Name

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Summary Financial Information SUMMARY STATEMENT OF NET ASSETS

			Amount
Assets			
Current Assets			
	Cash and cash equivalents		\$501.00
	Investments		\$0.00
	Receivables, net		\$0.00
	Other assets		\$0.00
	Total current assets		\$501.00
Noncurrent Assets			
	Restricted cash and investments		\$0.00
	Long-term receivables, net		\$0.00
	Other assets		\$0.00
	Capital Assets		
		Land and other nondepreciable property	\$0.00
		Buildings and equipment	\$0.00
		Infrastructure	\$0.00
		Accumulated depreciation	\$0.00
		Net Capital Assets	\$0.00
	Total noncurrent assets		\$0.00
Total assets			\$501.00
Liabilities			
Current Liabilities			
	Accounts payable		\$501.00
	Pension contribution payable		\$0.00
	Other post-employment benefits		\$0.00
	Accrued liabilities		\$0.00
	Deferred revenues		\$0.00
	Bonds and notes payable		\$0.00
	Other long-term obligations due within one year		\$0.00
	Total current liabilities		\$501.00
Noncurrent Liabilities			

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	Pension contribution payable	\$0.00
	Other post-employment benefits	\$0.00
	Bonds and notes payable	\$0.00
	Long term leases	\$0.00
	Other long-term obligations	\$0.00
	Total noncurrent liabilities	\$0.00
Total liabilities		\$501.00
Net Asset (Deficit)		
Net Assets		
	Invested in capital assets, net of related debt	\$0.00
	Restricted	\$0.00
	Unrestricted	\$0.00
	Total net assets	\$0.00

SUMMARY STATEMENT OF REVENUE, EXPENSES AND CHANGES IN NET ASSETS

	<u> </u>	Amount
Operating Revenues		
	Charges for services	\$0.00
	Rental and financing income	\$0.00
	Other operating revenues	\$0.00
	Total operating revenue	\$0.00
Operating Expenses		
	Salaries and wages	\$0.00
	Other employee benefits	\$0.00
	Professional services contracts	\$0.00
	Supplies and materials	\$0.00
	Depreciation and amortization	\$0.00
	Other operating expenses	\$0.00
	Total operating expenses	\$0.00
Operating income (loss)		\$0.00
Nonoperating Revenues		
	Investment earnings	\$0.00
	State subsidies/grants	\$0.00
	Federal subsidies/grants	\$0.00
	Municipal subsidies/grants	\$0.00
	Public authority subsidies	\$0.00

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	Other nonoperating revenues	\$0.00
	Total nonoperating revenue	\$0.00
Nonoperating Expenses		
	Interest and other financing charges	\$0.00
	Subsidies to other public authorities	\$0.00
	Grants and donations	\$0.00
	Other nonoperating expenses	\$0.00
	Total nonoperating expenses	\$0.00
	Income (loss) before contributions	\$0.00
Capital contributions		\$0.00
Change in net assets		\$0.00
Net assets (deficit) beginning of		\$0.00
year		
Other net assets changes		\$0.00
Net assets (deficit) at end of year		\$0.00

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Current Debt

Question		Response
1.	Did the Authority have any outstanding debt, including conduit debt, at any point during the reporting period?	Yes
2.	If yes, has the Authority issued any debt during the reporting period?	No

New Debt Issuances

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Schedule of Authority Debt

Type of Debt			Statutory Authorization(\$)	Outstanding Start of Fiscal Year(\$)	New Debt Issuances(\$)	Debt Retired (\$)	Outstanding End of Fiscal Year(\$)
State Obligation	State Guaranteed						
State Obligation	State Supported						
State Obligation	State Contingent Obligation						
State Obligation	State Moral Obligation						
Other State-Funded	Other State-Funded						
Authority Debt - General Obligation	Authority Debt - General Obligation						
Authority Debt - Revenue	Authority Debt - Revenue						
Authority Debt - Other	Authority Debt - Other						
Conduit		Conduit Debt	0.0	283,259,730.00	0.0	0 38,111,428.00	245,148,302.00
Conduit		Conduit Debt - Pilot Increment Financing					
TOTALS			0.0	283,259,730.00	0.0	0 38,111,428.00	245,148,302.00

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Real Property Acquisition/Disposal List

This Authority has indicated that it had no real property acquisitions or disposals during the reporting period.

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Personal Property

This Authority has indicated that it had no personal property disposals during the reporting period.

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Property Documents

Question		Response	URL (If Applicable)
1.	In accordance with Section 2896(3) of PAL, the Authority is required to prepare a report at least annually	No	
	of all real property of the Authority. Has this report been prepared?		
2.	Has the Authority prepared policies, procedures, or guidelines regarding the use, awarding, monitoring,	Yes	https://www.niagaracountybusiness.com/file-
	and reporting of contracts for the acquisition and disposal of property?		library/category/niagara_area_development_corp_nadc_policies
3.	In accordance with Section 2896(1) of PAL, has the Authority named a contracting officer who shall be	Yes	N/A
	responsible for the Authority's compliance with and enforcement of such guidelines?		

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Grant Information

This Authority has indicated that it did not award any grants during the reporting period.

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Loan Information

This Authority has indicated that it did not have any outstanding loans during the reporting period.

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Bond Information

Bona imormation			
Name of Recipient of Bond Proceeds	Catholic Health Systems, Inc.	Bond Interest Rate	5
Address Line1	144 Genesee Street	Last Year Bonds Expected to be Retired	2052
Address Line2		Amount of Bond Principal Retired during the Reporting Year	0
City	BUFFALO	Amount of Bond Principal Retired Prior to Reporting Year	1001229
State	NY	Current Amount of Bonds Outstanding	\$58,545,000.00
Postal Code	14203	Purpose of Project Requiring the Bond Issuance	Business Expansion/Startup
Plus4		Was the Bond Issuance Expected to Result in New Jobs Being Created?	No
Province/Region		If yes, How Many Jobs Were Planned to be Created?	
Country	United States	If yes, How Many Jobs Have Been Created to Date?	
Amount of Bonds Issued	\$59,546,229.00	Have the Bonds Been Fully Retired?	No
Date Bonds Issued	3/22/2022		

Name of Recipient of Bond Proceeds	Covanta Energy Corporation	Bond Interest Rate	4.75
Address Line1	100 Energy Blvd.	Last Year Bonds Expected to be Retired	2042
Address Line2		Amount of Bond Principal Retired during the Reporting Year	0
City	NIAGARA FALLS	Amount of Bond Principal Retired Prior to Reporting Year	0
State	NY	Current Amount of Bonds Outstanding	\$130,000,000.00
Postal Code	14304	Purpose of Project Requiring the Bond Issuance	Commercial Property Construction/Acquisition/Revitalization/I mprovement
Plus4		Was the Bond Issuance Expected to Result in New Jobs Being Created?	No
Province/Region		If yes, How Many Jobs Were Planned to be Created?	
Country	United States	If yes, How Many Jobs Have Been Created to Date?	
Amount of Bonds Issued	\$130,000,000.00	Have the Bonds Been Fully Retired?	No
Date Bonds Issued	9/27/2018		_

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Name of Recipient of Bond Proceeds	Covanta Energy Corporation	Bond Interest Rate	3.5
Address Line1	100 Energy Blvd.	Last Year Bonds Expected to be Retired	2042
Address Line2		Amount of Bond Principal Retired during the Reporting Year	35010000
City	NIAGARA FALLS	Amount of Bond Principal Retired Prior to Reporting Year	0
State	NY	Current Amount of Bonds Outstanding	\$0.00
Postal Code	14304	Purpose of Project Requiring the Bond Issuance	Commercial Property Construction/Acquisition/Revitalization/I mprovement
Plus4		Was the Bond Issuance Expected to Result in New Jobs Being Created?	No
Province/Region		If yes, How Many Jobs Were Planned to be Created?	
Country	United States	If yes, How Many Jobs Have Been Created to Date?	
Amount of Bonds Issued	\$35,010,000.00	Have the Bonds Been Fully Retired?	Yes
Date Bonds Issued	9/27/2018		

Name of Recipient of Bond Proceeds	Niagara Falls Medical Properties Corporation	Bond Interest Rate	2.36
Address Line1	621 10th Street	Last Year Bonds Expected to be Retired	2036
Address Line2		Amount of Bond Principal Retired during the Reporting Year	540000
City	NIAGARA FALLS	Amount of Bond Principal Retired Prior to Reporting Year	4290000
State	NY	Current Amount of Bonds Outstanding	\$9,480,000.00
Postal Code	14302	Purpose of Project Requiring the Bond Issuance	Business Expansion/Startup
Plus4		Was the Bond Issuance Expected to Result in New Jobs Being Created?	No
Province/Region		If yes, How Many Jobs Were Planned to be Created?	
Country	United States	If yes, How Many Jobs Have Been Created to Date?	
Amount of Bonds Issued	\$14,310,000.00	Have the Bonds Been Fully Retired?	No
Date Bonds Issued	11/1/2011		

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Name of Recipient of Bond Proceeds	Niagara University	Bond Interest Rate	2.46
Address Line1	Lewiston Road	Last Year Bonds Expected to be Retired	2049
Address Line2		Amount of Bond Principal Retired during the Reporting Year	1880000
City	NIAGARA UNIVERSITY	Amount of Bond Principal Retired Prior to Reporting Year	8070000
State	NY	Current Amount of Bonds Outstanding	\$29,890,000.00
Postal Code	14109	Purpose of Project Requiring the Bond Issuance	Commercial Property Construction/Acquisition/Revitalization/I mprovement
Plus4		Was the Bond Issuance Expected to Result in New Jobs Being Created?	No
Province/Region		If yes, How Many Jobs Were Planned to be Created?	
Country	United States	If yes, How Many Jobs Have Been Created to Date?	
Amount of Bonds Issued	\$39,840,000.00	Have the Bonds Been Fully Retired?	No
Date Bonds Issued	12/1/2019		

Name of Recipient of Bond Proceeds	Vincent Properties Inc.	Bond Interest Rate	2.24
Address Line1	1931 Buffalo Road	Last Year Bonds Expected to be Retired	2046
Address Line2		Amount of Bond Principal Retired during the Reporting Year	248000
City	ROCHESTER	Amount of Bond Principal Retired Prior to Reporting Year	1371721
State	NY	Current Amount of Bonds Outstanding	\$9,900,279.00
Postal Code	14624	Purpose of Project Requiring the Bond Issuance	Residential Property Construction/Acquisition/Rehabilitation/I mprovement
Plus4		Was the Bond Issuance Expected to Result in New Jobs Being Created?	Yes
Province/Region		If yes, How Many Jobs Were Planned to be Created?	37
Country	United States	If yes, How Many Jobs Have Been Created to Date?	52
Amount of Bonds Issued	\$11,520,000.00	Have the Bonds Been Fully Retired?	No
Date Bonds Issued	12/22/2016		

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Name of Recipient of Bond Proceeds	YMCA Buffalo Niagara	Bond Interest Rate	2.42
Address Line1	301 Cayuga Rd.	Last Year Bonds Expected to be Retired	2039
Address Line2	Suite 100	Amount of Bond Principal Retired during the Reporting Year	433428
City	BUFFALO	Amount of Bond Principal Retired Prior to Reporting Year	1933549
State	NY	Current Amount of Bonds Outstanding	\$7,333,023.00
Postal Code	14225	Purpose of Project Requiring the Bond Issuance	Commercial Property Construction/Acquisition/Revitalization/I mprovement
Plus4		Was the Bond Issuance Expected to Result in New Jobs Being Created?	Yes
Province/Region		If yes, How Many Jobs Were Planned to be Created?	19
Country	United States	If yes, How Many Jobs Have Been Created to Date?	74
Amount of Bonds Issued	\$9,700,000.00	Have the Bonds Been Fully Retired?	No
Date Bonds Issued	9/11/2017		

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Additional Comments