NCIDA, NCDC AND NADC CORPORATE STRUCTURE EXHIBIT I

Limited Partnership (NIIA)

- 1. NFTA
- 2. NCIDA
- 3. Private Investors

Joint Venture (NEDF)

- 1. NY Power Authority (NYPA)
- 2. City of Niagara Falls
- 3. Empire State Development Corp.
- 4. NCIDA

PRIMARY GOVERNMENT

