Niagara County Center for Economic Development • 6311 Inducon Corporate Drive, Ste. 1 • Sanborn. NY 14132

NCIDA/NCDC/NADC AUDIT/FINANCE COMMITTEE MEETING

Adjournment

6.0

Date: Time: Place	8:00 a.m. : Niagara County Cen	nter for Economic Development orate Drive, Sanborn NY
	A/NCDC/NADC Audit/Financ Jason Krempa, Chairperson	
	Ryan Mahoney, Member William Fekete, Member	
<u>Other</u>	Board Members Present:	Staff Present:
Mark Onesi William L. Ross Mark Berube David J. Masse Susan C. Langdon		Andrea Klyczek, Executive Director Jeremy Geartz, Director of Business Development & Retention Michael S. Dudley, Director of Finance & Real Estate Susan Barone, Grants, Loans & Compliance Manager Julie Lamoreaux, Office & HR Administrator Joseph Grenga, Project Manager Alex Zulia, Project Manager Mark J. Gabriele, Agency Counsel Elizabeth C. Hughes, Agency Counsel
1.0	Meeting Called to Order –	J. Krempa
2.0	Roll Call – J.Lamoreaux	
3.0	Approval of Audit Commits 3.1 November 12, 2025	tee Meeting Minutes — J.Krempa
4.0	Agency Payables – J. Kremp 4.1 November 30, 2025	
5.0	MTD and YTD Budget Varia 5.1 November 30, 2025	•



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NCIDA/NCDC/NADC AUDIT/FINANCE COMMITTEE MEETING

Date: November 12, 2025

Time: 8:00 a.m.

Place: Niagara County Center for Economic Development

6311 Inducon Corporate Drive, Sanborn NY

NCIDA/NCDC/NADC Audit/Finance Committee Members:

Jason Krempa, Chairperson - Present Ryan Mahoney, Member - Present William Fekete, Member – Present

Other Board Members Present: Staff Present:

Mark Onesi Andrea Klyczek, Executive Director

Susan Langdon Jeremy Geartz, Director of Business Development & Retention

Michael S. Dudley, Director of Finance & Real Estate Susan Barone, Grants, Loans & Compliance Manager

Julie Lamoreaux, Office & HR Administrator

Joseph Grenga, Project Manager Alex Zulia, Project Manager Mark J. Gabriele, Agency Counsel Elizabeth C. Hughes, Agency Counsel

1.0 Meeting Called to Order

Mr. Krempa Called the meeting to order at 8:45 a.m.

2.0 Roll Call

Ms. Lamoreaux called the roll; a quorum was established.

3.0 Approval of Audit Committee Meeting Minutes

3.1 October 8, 2025

Mr. Krempa stated that he had reviewed the meeting minutes and he made a motion for approval; Mr. Fekete seconded the motion. The motion passed.

4.0 Finance & Audit Committee Reports – October 31, 2025

4.1 Agency Payables

Mr. Krempa stated that he reviewed the monthly payables and he made a motion to recommend approval of the Agency Payables to the Board Members at the Regular Board Meeting; Mr. Mahoney seconded the motion. The motion passed.

4.2 MTD and YTD Budget Variance Report

Mr. Krempa stated that he reviewed the reports and he made a motion to recommend approval of the Budget Variance Report to the Board members at the Regular Board Meeting; Mr. Fekete seconded the motion. The motion passed.

4.3 Project Closing Summary Report

Mr. Gabriele stated that he does anticipate Hotel Niagara Development, LLC to close before the next board meeting. He added that Live-USA Incorporated has not been responsive in regard to their project, therefore, he does not anticipate that project to close. Saint-Gobain Ceramics & Plastics Inc is still anticipated to close along with 235 River Road LLC. Voss Manufacturing, Inc. is delayed at the moment but anticipates moving forward with the project. Woodstream Landing LLC and Buffalo Transformer Services, LLC will likely close in 2026.

5.0 Adopt 2026 Budgets

- 5.1 Niagara County Industrial Development Agency
- 5.2 Niagara County Development Corporation
- 5.3 Niagara Area Development Corporation

Mr. Krempa stated that he reviewed the 2026 Budgets, and he made a motion to recommend adoption of the 2026 budgets to the Board members at the Regular Board Meeting; Mr. Fekete seconded the motion. The motion passed.

6.0 Adjournment

Mr. Krempa made a motion, seconded by Mr. Fekete to adjourn the meeting. The meeting adjourned at 8:50 a.m.

Respectfully Submitted:	Reviewed by:	
Julie Lamoreaux	Andrea Klyczek	
Administrative Assistant	Executive Director	

Niagara County Industrial Devel. Agency Check Register For the Period From Nov 1, 2025 to Nov 30, 2025

Check #	Date	Payee	Cash Account	Amount	
11/4/25	11/4/25	NEW YORK STATE AND LOCAL	10001.100	1,443.51	
30512	11/5/25	Amazon Capital Services	10001.100	218.76	
30513	11/5/25	County of Niagara	10001.100	40.18	
30514	11/5/25	County of Niagara	10001.100	455.89	
30515	11/5/25	First Choice Coffee Services	10001.100	180.32	
30516	11/5/25	THE HARTFORD	10001.100	315.95	
30517	11/5/25	Independent Health	10001.100	4,106.93	
30518	11/5/25	M&T Bank	10001.100	497.01	
30519	11/5/25	National Grid	10001.100	712.47	
30520	11/5/25	Pitney Bowes Global Financial Services	10001.100	275.85	
30521	11/5/25	Professional Janitorial Services, Inc.	10001.100	823.00	
11/13/25	11/13/25	PAYCHEX, INC.	10001.100	119.02	
11/14/25	11/14/25	NYS DEFERRED COMPENSATION PLAN	10001.100	864.24	
2017	11/17/25	Niagaras Krispy Crunchy Fried	10660.100	48,750.00	
30522	11/19/25	360 PSG.com	10001.100	60.00	
30523	11/19/25	Cintas Corporation LOC. 067P	10001.100	108.56	
30525	11/19/25	Guardian	10001.100	281.90	
30526	11/19/25	Harris Beach Murtha Cullina PLLC	10001.100	11,386.66	
30527	11/19/25	Niagara Gazette Lockport Union Sun	10001.100	420.16	
30528	11/19/25	STAPLES CONTRACT & COMMERCIAL	10001.100	16.86	
30529	11/19/25	Twin City Glass	10001.100	400.00	
30524	11/19/25	VOID CHECK	10001.100		
11/20/25	11/20/25	PAYCHEX, INC.	10001.100	134.00	
11/26/25	11/26/25	PAYCHEX, INC.	10001.100	98.96	
11/28/25	11/28/25	NYS DEFERRED COMPENSATION PLAN	10001.100	834.24	
Total				72,544.47	

	0.4.00				Page: 1					
NCIDA VIP-MTF Operating Check Register For the Period From Nov 1, 2025 to Nov 30, 2025										
ilter Criteria includes: Report order is by Date.										
Check #	Date	Payee	Cash Account	Amount						
5087	11/5/25	Beau Enterprises, Inc.	10001.600	462.00						
5088	11/5/25	H.W.BRYK & SONS, INC.	10001.600	870.00						
5089	11/5/25	Cooper Electric	10001.600	82.02						
5090	11/5/25	Frontier	10001.600	330.80						
5091	11/5/25	National Grid	10001.600	590.83						
5092	11/5/25	County of Niagara	10001.600	361.37						
5093	11/5/25	Professional Janitorial Services, Inc.	10001.600	346.00						
5094	11/17/25	CIR Electrical Construction Co.	10001.600	235.24						
5095	11/17/25	Cooper Electric	10001.600	164.40						
5096	11/17/25	DAVIS-ULMER Sprinkler Co.	10001.600	190.00						
	11/17/25	Modern Disposal Services, Inc.	10001.600	214.50						
5097	11/17/25	Town of Wheatfield	10001.600	68.80						
5098	11/1//23	TOWN OF WINCALLICIT		3,915.96						
Total				part Property and the second						

NCIDA - MTF - Operating Fund Check Register For the Period From Nov 1, 2025 to Nov 30, 2025

Check #	Date	Payee	Cash Account	Amount	
3301	11/5/25	Beau Enterprises, Inc.	10001.600	270.00	
3302	11/5/25	National Fuel	10001.600	188.27	
3303	11/5/25	National Grid	10001.600	935.27	
	11/5/25	Niagara Falls Water Board	10001.600	746.38	
3304	11/17/25	H.W. Bryk & Sons, Inc.	10001.600	850.00	
3305		Harris Beach Murtha Cullina PLLC	10001.600	130.34	
3306	11/17/25		10001.600	145.84	
3307	11/17/25	National Grid	10001.600	140.03	
3308	11/17/25	VERIZON	10001.000	3,406.13	
Total					

Niagara Industrial Incubator Associates
Check Register
For the Period From Nov 1, 2025 to Nov 30, 2025

Check#	Date	Payee	Cash Account	Amount	
1501	11/5/25	Gratwick Pest Control	10000.100	80.00	
1502	11/5/25	National Grid	10000.100	204.94	
1503	11/5/25	Niagara Falls Water Board	10000.100	1,153.21	
1504	11/17/25	H.W. Bryk & Sons, Inc.	10000.100	290.00	
Total				1,728.15	

NIAG ECONOMIC DEV FUND

Check Register

For the Period From Nov 1, 2025 to Nov 30, 2025

Check#	Date	Payee	Cash Account	Amount	
1370	11/5/25	M&T Bank	10000-200	20.00	
Total				20.00	

12/3/25 at 15:57	1.45 77					Page: 1
12/3/23 at 13.37	.43.77		NCDC - CDBG			
			Check Re			
			the Period From Nov 1	, 2025 to Nov 30, 2025		
Filter Criteria in	cludes: Report ord	ler is by Date.				
Check#	Date	Payee)	Cash Account	Amount	
296	11/17/25	Niagara Gazet	te Lockport Union Sun	10200-300	139.00	
Total					139.00	

12/3/25 at 15:58	:29.03		ag. Cnty Dev. Corp EDA RLF Check Register	-	Page: 1
			Period From Nov 1, 2025 to Nov 30, 2025)	
Filter Criteria inc	cludes: Report or	der is by Date.			
Check#	Date	Payee	Cash Account	Amount	
1368	11/5/25	M&T Bank	10001.100	20.00	
Total				20.00	

12/3/25 at 16:00	:22.06	Chec For the Period From N	. Corp Micro RLF k Register fov 1, 2025 to Nov 30, 2025		Page: 1
Check#	Date	Payee	Cash Account	Amount	
2159	11/5/25	SUNY Niagara	10004.400	1,500.00	
2160	11/17/25	Gerald Kunkle	10004.400	6,224.27	
2161	11/17/25	Niagara County Industrial	10004.400	60,000.00	
Total				67,724.27	

NIAGARA COUNTY INDUSTRIAL DEVELOPMENT AGENCY <u>BUDGET VARIANCE REPORT AS OF November 30, 2025</u> UN-AUDITED STATEMENT FOR INTERNAL MANAGEMENT USE ONLY

	1	Current Month Actual		Current Month Budget	Year To Date Actual		Year To Date Budget	Year To Date Variance		Total Budget
Operating Revenues									•	527 222 00
Project Administrative Fees	\$	0.00	\$	33,926.00	\$ 703,669.00	\$,	\$	527,232.00
Project Application Fees		3,000.00		1,000.00	15,000.00		11,000.00	4,000.00		12,000.00
NEDF Origination Fees		0.00		0.00	6,250.00		0.00	6,250.00		0.00
NEDF RLF Administrative Fee		4,166.67		4,166.67	45,833.37		45,833.37	0.00		50,000.00
Microenterprise Admin Fees		60,000.00		0.00	60,000.00		0.00	60,000.00		0.00
Administratve Fees - Other		975.00		0.00	23,055.00		31,689.00	(8,634.00)		52,070.00
Interest Earnings		408.02		5,497.42	123,021.36		60,471.62	62,549.74		65,969.00
Miscellaneous Income		15,955.76		14,674.50	164,622.08		161,419.50	3,202.58		176,094.00
Distributions From Affiliates		0.00		0.00	0.00		0.00	0.00		100,000.00
Distribution from VIP MTF		0.00		0.00	0.00		0.00	0.00		100,000.00
Total Operating Revenues		84,505.45		59,264.59	1,141,450.81		833,456.49	307,994.32		1,083,365.00
Operating Expenses				22.022.07	261 615 10		205 076 72	(33,461.62)		428,000.00
Salaries		33,692.28		32,923.06	361,615.10		395,076.72 85,700.12	(38,349.11)		93,491.00
Benefits		5,102.73		7,790.92	47,351.01		54,189.63	0.00		59,116.00
Retirement Benefits		4,926.33		4,926.33	54,189.63			(1,690.01)		32,239.00
Payroll Taxes		2,611.26		2,485.08	28,063.93		29,753.94	(0.08)		1,613.00
Unemployment Taxes		0.00		0.00	1,612.92		1,613.00	70.00		30,000.00
Consultants		2,500.00		2,500.00	27,570.00		27,500.00	1,049.52		116,092.00
Executive Director		9,674.33		9,674.33	107,467.15		106,417.63			80,000.00
Legal Services		6,008.67		6,666.67	125,559.49		73,333.37	52,226.12		21,510.00
Accounting Services		0.00		0.00	23,000.00		21,510.00	1,490.00		1,500.00
Accounting Services - NADC		0.00		0.00	1,600.00		1,500.00	100.00		0.00
Advertising & Promotion		0.00		0.00	76.00		0.00	76.00		22,000.00
Marketing		60.00		1,833.33	14,266.49		20,166.63	(5,900.14)		
Sponsorships		0.00		83.33	250.00		916.63	(666.63)		1,000.00
Printing		0.00		83.33	472.18		916.63	(444.45)		1,000.00
Office Supplies		42.10		166.67	1,115.03		1,833.37	(718.34)		2,000.00
Postage		(387.44)		202.00	2,767.07		3,637.00	(869.93)		3,950.00
Telephone & Fax		170.87		127.50	1,415.02		1,402.50	12.52		1,530.00
Internet Service		474.75		197.42	2,730.86		2,171.62	559.24		2,369.00
Common Area Charges		906.33		906.33	9,969.63		9,969.63	0.00		10,876.00
Energy		1,420.01		1,227.00	17,112.35		14,630.00	2,482.35		16,100.00
Conference & Travel		1,164.75		1,000.00	7,578.11		11,000.00	(3,421.89)		12,000.00
Employee Training		0.00		500.00	5,000.00		5,500.00	(500.00)		6,000.00
Depreciation Expense		0.00		0.00	0.00		0.00	0.00		6,462.00
Insurance Expense		1,847.49		1,824.42	20,322.19		20,068.62	253.57		21,893.00
Library & Membership		239.88		119.73	3,158.36		3,082.30	76.06		3,202.00
General Office		839.70		1,110.00	13,391.52		12,210.00	1,181.52		13,320.00
Repairs & Maintenance		931.70		1,132.25	11,317.60		12,454.75	(1,137.15)		13,587.00
Computer Support		0.00		500.00	0.00		5,500.00	(5,500.00)		6,000.00
Public Hearings		0.00		25.00	0.00		275.00	(275.00)		300.00
Furniture & Equipment Purchase		400.00		166.67	400.00		1,833.37	(1,433.37)		2,000.00
Other Expense	_	0.00		83.33	201.29		916.63	(715.34)		1,000.00
Total Operating Expenses	_	72,625.74		78,254.70	889,572.93		925,079.09	(35,506.16)		1,010,150.00
Net Operating Income/(Loss)	·	11,879.71		(18,990.11)	251,877.88	_	(91,622.60)	343,500.48		73,215.00
	-	11,879.71		(18,990.11)	251,877.88		(91,622.60)	343,500.48		73,215.00
Non-Operating Revenue & Expense		48,750.00		0.00	1,152,750.00)	1,609,206.75	(456, 456.75)		2,145,609.00
Grant Rev- City NF Initiative				0.00	1,152,750.00		1,609,206.75	(456,456.75)		2,145,609.00
Grant Sub-City NF Initiative	_	48,750.00		0.00	1,132,130.00		.,007,200.10	,,		
Net Non-Operating Income/(Loss)	_	0.00		0.00	0.00)	0.00	0.00		0.00
Total Net Income/(Loss)	\$	11,879.71	((\$ 18,990.11)	\$ 251,877.88	3	(\$ 91,622.60)	343,500.48		73,215.00

NIAGARA COUNTY INDUSTRIAL DEVELOPMENT AGENCY

Balance Sheet November 30, 2025

ASSETS

Current Assets				
Cash - Checking	\$	42,310.79		
Petty Cash		300.00		
Certificates of Deposit		2,648,772.97		
Mmkt Acct M&T Bank		248,424.50		
Cash - First Response		66,724.76		
Cash - City of N.F.		2,212.17		
Cataract Tourism C/D		1,326,262.37		
Mmkt Acct Cataract Tourism		388,567.20		
Accts Rec - Public Hearings		3,145.19		
Accounts rec Fees/Var.		2,175.76		
Accounts Rec. EDA - RLF		295,833.30		
Due To/From Micro RLF		8,649.70		
Due To/From VIP - MTF		507,001.42		
Due From NCDC CDBG/HUD		8,333.40 500.56		
Due To/Due From NADC		121,128.84		
Due To/From MTF Operating		5,198.10		
Prepaid Insurance	-	3,170.10		
Total Current Assets				5,675,541.03
Other Assets				
Deferred Outflows		204,837.00		
Investment in NIIA	_	342,500.00		
Total Other Assets				547,337.00
Fired Agests				
Fixed Assets		231,672.18		
Furniture & Equipment Furn & Fixtures - Fed purchase		5,861.08		
Accum Dep Furn & Equip		(211,340.68)		
Accum Dep F&F Fed Purch		(5,861.08)		
Accum Bop. Test Four areas				
Total Fixed Assets				20,331.50
Total Assets			\$	6,243,209.53
LIABILITIES AND NET ASSETS				
Current Liabilities				
NYS Retirement W/H 414(H)	\$	962.34		
Accrued Retirement		54,189.63		
Deferred Rev NEDF		4,166.63		
Deferred Rev First Repsonse		66,724.76		
Def. Rev City of N.F.		1,717,041.74		
Accounts Payable		19,797.13		
Acct. Payable - Niag. County	_	48,371.65		
Total Current Liabilities				1,911,253.88
Long-Term Liabilities				
Pension Liability		115,680.00		
Deferred Inflows of Resources		67,839.00		
Deferred filliows of resources		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	•	
Total Long-Term Liabilities			_	183,519.00
Total Liabilities				2,094,772.88
Net Assets				
Fund Balance - Operating Fund		3,896,558.77		
Net Income	_	251,877.88	_	
Total Net Assets			_	4,148,436.65
Total Liabilities & Net Assets			\$	6,243,209.53

Niagara County Industrial Development Agency Aged Payables As of November 30, 2025

Vendor ID Vendor	Invoice #	Amount Due		
ama Amazon Capital Services	16TL-L1JF-W1HQ	280.68		
char Charter Communications	Nov 2025	130.00		
County County of Niagara	Oct 2025 Gas Oct 25 Elec	84.67 518.39		
ind Independent Health	Dec 2025	4,916.20		
JEREMY Jeremy Geartz	9/5/25-11/14/25	623.98		
M&TBUS M&T Bank	Nov 2025	1,195.69		
NATGRID National Grid	39004 11/25	570.01		
ProJan Professional	2507	823.00		
SICHER H.SICHERMAN & CO,	#1 2025	70.00		
STAPLES STAPLES CONTRACT	7007532673 & COMMERCIAL	25.24		
zuli Alex Zulia	10/1/25-10/30/25	82.60		
Report Total		9,320.46		
Adjusting Journal l	Entries			
	Estimated Nov 2025 Legal Fees	6,666.67		
Esti	mated Oct-Nov 2025 Copier usage	400.00		
E	stimated Oct-Nov 2025 Telephone	60.00		
Estimated	Nov 2025 Niagara County Electric	450.00		
Estima	ted Nov 2025 Niagara County Gas	400.00		
	Estimated Nov 2025 Consulting	2,500.00		
		19,797.13		

NIAGARA COUNTY INDUSTRIAL DEVELOPMENT AGENCY

Project Income - 2025 Lease/Lease Back and Bonds

Closed 2025	Project Type	Total Project Amount	IDA Project Amount	Admin. Fees	Application Fees	Amount Received to Date	Date Received	Balance Due	Date Closed
Amazon.com Services LLC 9745 Rochester Road LLC (Brent Industries) Duncan's Heating and Cooling Cor ₁ Sales & M	tg Tax Only	iles Tax Exemp	tion 1,300,000	357,500 7,425 7,200	1,000 1,000		1/22/25 2/19/25	:	1/10/25 1/8/25
Peak Development Partners, LLC Niacet Corporation 2023 Shoaib & Sons LLC MT Altimeter LLC	No assistance No assistance L/L Back L/L Back		1,500,000 12,800,000	0 0 25,500 114,000	1,000 1,000 1,000	1,000 26,500 115,000	3/14/23 3/6/25 3/19/25	-	3/3/25 3/17/25
Rainbow Sweet Cravings, LLC Niagaras Krispy Crunchy Fried Chicken, LLC Niagara Club LLC	Sales Tax (460,000 410,000 2,004,961	460,000 410,000 1,951,961	4,600 4,100 2,719	1,000 1,000 1,000 1,000	5,100 3,719	5/27/25 5/27/25 5/14/25 12/12/23		3/19/25 3/19/25 4/21/25
Vishay Dale Electronics, LLC 3816 Forest Parkway Holdings, LLC fka MGA Indian Ocean LLC (Phase II) National Vacuum Environmental Services Cor	L/L Back	11,027,000 10,000,000 1,164,020	8,900,000 6,900,000 1,012,500	89,000 69,000 10,125	1,000 1,000 1,000	90,000 70,000 11,125	6/16/25 6/18/25 6/30/25	•	3/19/25 5/14/25
Bogart-Sinatra Development, LLC Cityscape Property Management Inc Divisio VPS Property Ventures, LLC	L/L Back	1,625,000 e provided. e provided.	1,250,000	12,500 0 0	1,000 1,000 1,000	13,500 1,000 1,000	9/20/23	•	7/25/25
TOTAL			=	703,669					
		Fees receive	d in prior year_						
	Total f	fees received to	date in 2025	703,669					
			udgeted Fees_	527,232	te.				
		Balance of B	sudgeted Fees _	(176,437)					
	Project	Total Project	IDA Project	Anticipated	Application	Amount Received	Date	Anticipated Balance	Inducement
Projected 2025	Project Type			Anticipated Fees	Application Fee		Date Received	Balance Due	Expiration
Projected 2025 Rock One Development - 614 River Road		Project	Project			Received	Received	Balance Due 7,971	Expiration 8/31/26
	Туре	Project Amount	Project Amount	Fees	Fee	Received to Date	Received 7/25/25	Balance Due	Expiration
Rock One Development - 614 River Road	Туре	Project Amount	Project Amount	Fees 7,971	Fee 1,000	Received to Date	Received 7/25/25	Balance Due 7,971	Expiration 8/31/26
Rock One Development - 614 River Road TOTAL TOTAL - Projected Income 2025	Type Sales Tax (Project Amount	Project Amount	7,971	Fee 1,000	Received to Date	Received 7/25/25	Balance Due 7,971 7,971	8/31/26 . 0
Rock One Development - 614 River Road TOTAL TOTAL - Projected Income 2025 Projected 2026 Hotel Niagara Development, LLC	Type Sales Tax (Project Amount 1,985,720 Total Project	Project Amount 79,712	Fees 7,971 7,971 711,640 Anticipated Fees 220,000 102,500	Fee 1,000 1,000 1,000 Application Fee 1,000 1,000	Amount Received to Date 1,000 1,000 1,000 1,000 1,000 1,000 1,000	Received 7/25/25 Date Received 7/5/24 7/3/24	Balance Due 7,971 7,971 7,971 Anticipated Balance Due 220,000 102,500	8/31/26 0 703,669 Inducement
Rock One Development - 614 River Road TOTAL TOTAL - Projected Income 2025 Projected 2026 Hotel Niagara Development, LLC Live-USA Incorporated Saint-Gobain Ceramics & Plastics Inc. 235 River Road LLC Voss Manufacturing, Inc.	Project Type L/L Back L/L Back L/L Back L/L Back L/L Back	Total Project Amount 1,985,720 Total Project Amount 43,959,500 16,000,000 41,523,000 36,665,978 4,731,000	Project Amount 79,712 IDA Project Amount 41,709,500 10,500,000 28,426,762 2,700,000	Fees 7,971 7,971 711,640 Anticipated Fees 220,000 102,500 TBD 190,000 27,000	Fee 1,000 1,000 1,000 Application Fee 1,000 1,000 1,000 1,000 1,000 1,000	Amount Received to Date 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000	Received 7/25/25 Date Received 7/5/24 7/3/24 9/11/24 1/3/25	Balance Due 7,971 7,971 7,971 Anticipated Balance Due 220,000 102,500 1,000 190,000 27,000	8/31/26 0 703,669 Inducement Expiration
Rock One Development - 614 River Road TOTAL TOTAL - Projected Income 2025 Projected 2026 Hotel Niagara Development, LLC Live-USA Incorporated Saint-Gobain Ceramics & Plastics Inc. 235 River Road LLC Voss Manufacturing, Inc. Woodstream Landing LLC Buffalo Transformer Services, LLC * Precision Industrial, LLC	Project Type L/L Back	Total Project Amount 1,985,720 Total Project Amount 43,959,500 16,000,000 41,523,000 36,665,978 4,731,000 14,295,000 2,440,000 1,277,000	Project Amount 79,712 IDA Project Amount 41,709,500 10,500,000 28,426,762	Fees 7,971 7,971 711,640 Anticipated Fees 220,000 102,500 TBD 190,000	Fee 1,000 1,000 1,000 Application Fee 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000	Amount Received to Date 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000	Received 7/25/25 Date Received 7/5/24 7/3/24 7/3/24 1/3/25 9/4/25 10/27/25 11/12/25 11/6/25	Balance Due 7,971 7,971 7,971 Anticipated Balance Due 220,000 102,500 1,000 190,000 27,000 118,750 24,000 12,770 13,360	8/31/26 0 703,669 Inducement Expiration 1/31/26 1/31/26 4/30/26 2/28/26
Rock One Development - 614 River Road TOTAL TOTAL - Projected Income 2025 Projected 2026 Hotel Niagara Development, LLC Live-USA Incorporated Saint-Gobain Ceramics & Plastics Inc. 235 River Road LLC Voss Manufacturing, Inc. Woodstream Landing LLC Buffalo Transformer Services, LLC	Project Type L/L Back	Total Project Amount 1,985,720 Total Project Amount 43,959,500 16,000,000 41,523,000 36,665,978 4,731,000 14,295,000 2,440,000	Project Amount 79,712 IDA Project Amount 41,709,500 10,500,000 28,426,762 2,700,000 13,795,000 2,400,000 1,277,000	Fees 7,971 7,971 7,971 711,640 Anticipated Fees 220,000 102,500 TBD 190,000 27,000 118,750 24,000 12,770	Fee 1,000 1,000 1,000 Application Fee 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000	Amount Received to Date 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000	Received 7/25/25 Date Received 7/5/24 7/3/24 7/3/24 1/3/25 9/4/25 10/27/25 11/12/25	Balance Due 7,971 7,971 7,971 Anticipated Balance Due 220,000 102,500 1,000 190,000 27,000 118,750 24,000 12,770	8/31/26 8/31/26 0 703,669 Inducement Expiration 1/31/26 1/31/26 4/30/26 2/28/26 10/31/26

^{*} Pending Board Approval

Cataract Tourism Fund Grant Program

Project Description	Feasability study for Niagara Falls area multi-use facility. Jellyfish exhibit and equipment. Buildout, audio/visual equipment and network connectivity hardware. Renovations to second floor event room. Interactive touch pools adjacent to main entrance of the Aquarium. Spot Coffee. Construction of an indoor family entertainment center and outdoor improvements. Renovations to vacant church for a museum of art and culture for kashmir. Rehabilitation of 4,000 square feet of commercial/retail storefront space. Renovations to the Niagara Gorge Discovery Center for expanded programming. Sea turtle exhibit. Façade renovations. Dining area renovations. Dining area renovations. Renovation of restaurant, bar and music entertainment venue. Renovation of properties along Main Street in Niagara Falls. Open a Niagaras Krispy Crunchy Fried Chicken restaurant in the Hyatt Hotel in dow Kitchen buildout, bar and dining area remodeling.									
Offer Expiration	3/1/2026 6/30/2026 6/30/2025									
Disbursement Amount	37,667,00 88,147,00 176,600,00 16,717,00 370,000,00 64,403,00 598,661,03 273,000,00 155,000,00 900,000,00 35,000,00 182,250,00 44,922,31 0.00 204,000,00 48,750,00	3,198,117.34								
Disbursement Date	1/23/2018 7/15/2019 6/2/2020 10/21/2020 2/9/2021 9/7/2023 8/9/2023 4/26/2023 3/6/2025 1/2/2024 1/11/2024 1/11/2024 1/11/2024 1/11/2024 TO Be Disbursed 1/29/2025 To Be Disbursed 1/29/2025									
Approval Date	10/11/2017 2/14/2018 8/8/2018 2/12/2020 8/14/2019 6/12/2019 6/14/2023 4/14/2021 2/8/2023 2/8/2023 2/8/2023 2/8/2023 2/8/2023 2/8/2023 2/8/2023 2/8/2023 2/8/2023 8/14/2024 10/9/2024	lal								
Outst'd'g Awards	300,000 300,000 300,000 0 0 0 450,000 33,000	783,000							4	.1
Grant	37,667 88.147 176,600 16,717 370,000 64,403 1,000,000 573,000 155,000 900,000 35,000 185,25	4,414,034	1,717,041.74	(783,000.00)	934,041.74		1,600,000.00 1,440,000.00 1,600,000.00	275,202.34 (43.26)	(3,198,117.34)	1,717,041.74
Grantee Name	Niagara County Dept. of Economic Development Niagara Aquarium Foundation The Tourism Research Entrepreneurship Center (TReC) Niagara Aquarium Foundation Niagara Aquarium Foundation Red Star Builders, LLC (The Niagara Club) Niagara Falls Center for Tourism LLC The Center for Kashmir, Inc. Savarino Companies, LLC Niagara Aquarium Foundation Niagara Aquarium Foundation Niagara Falls International Cuisine, Inc. The Montante Development(Radio Niagara) Live-USA Incorporated Niagara Falls Urban Renewal Agency Niagaras Krispy Crunchy Fried Chicken, LLC Hammer & Crown BC	To Date Sub-Total	Cash on hand as of 11/30/2025	Less: Outstanding Awards	Available for awarding grants	Grant Fund Balance	Grant Funding from NYS 11/22/2016 Grant Funding from NYS 10/16/2017 Grant Funding from NYS 10/12/2018	Bank Interest Bank Fees	Grant Disbursements	Grant Fund Balance